

**THE MCKNIGHT FOUNDATION**  
**FINANCIAL STATEMENTS**  
**YEARS ENDED DECEMBER 31, 2020 AND 2019**



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## INDEPENDENT AUDITORS' REPORT

Finance and Audit Committee  
The McKnight Foundation  
Minneapolis, Minnesota

We have audited the accompanying financial statements of The McKnight Foundation, which comprise the statements of financial position as of December 31, 2020 and 2019, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditors' Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Finance and Audit Committee  
The McKnight Foundation

***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The McKnight Foundation as of December 31, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

*CliftonLarsonAllen LLP*

**CliftonLarsonAllen LLP**

Minneapolis, Minnesota  
August 18, 2021

**THE MCKNIGHT FOUNDATION**  
**STATEMENTS OF FINANCIAL POSITION**  
**DECEMBER 31, 2020 AND 2019**  
(IN THOUSANDS)

	2020	2019
<b>ASSETS</b>		
Cash	\$ 1,782	\$ 510
Investments	2,725,263	2,437,696
Program Related Investments	26,443	23,865
Investment Collateral	63,459	75,260
Net Due from Fiscal Agents for Securities with Settlements Pending	-	1,720
Accrued Interest and Dividends Receivable	1,596	1,919
Refundable Federal Excise Tax	274	666
Refundable Unrelated Business Income Tax	105	446
Other Assets	797	1,056
	<u>\$ 2,819,719</u>	<u>\$ 2,543,138</u>
<b>LIABILITIES AND NET ASSETS</b>		
<b>LIABILITIES</b>		
Accounts Payable, Accrued Expenses, and Other Liabilities	\$ 2,724	\$ 2,483
Unpaid Grants (Net)	35,097	63,940
Payable Under Investment Loan Agreement	63,459	75,260
Federal Excise Tax	10,754	6,525
Total Liabilities	<u>112,034</u>	<u>148,208</u>
<b>NET ASSETS</b>		
Without Donor Restrictions:		
Undesignated	2,690,236	2,378,637
Board-Designated	17,449	16,293
Total Without Donor Restrictions	<u>2,707,685</u>	<u>2,394,930</u>
With Donor Restrictions:		
Purpose Restrictions	-	-
Total Net Assets	<u>2,707,685</u>	<u>2,394,930</u>
Total Liabilities and Net Assets	<u>\$ 2,819,719</u>	<u>\$ 2,543,138</u>

See accompanying Notes to Financial Statements.

**THE MCKNIGHT FOUNDATION  
STATEMENTS OF ACTIVITIES  
YEARS ENDED DECEMBER 31, 2020 AND 2019  
(IN THOUSANDS)**

	<u>2020</u>	<u>2019</u>
<b>CHANGE IN NET ASSETS WITHOUT DONOR RESTRICTIONS</b>		
<b>REVENUES AND GAINS</b>		
Investment Income:		
Interest	\$ 11,165	\$ 9,370
Dividends	17,757	25,220
Gain on Investments	387,397	352,884
Other Investment Loss, Net of Fees and Direct Expenses	(5,654)	(19,192)
Miscellaneous Income	302	169
Net Assets Released from Restriction	-	1,667
Total Revenue and Gains	<u>410,967</u>	<u>370,118</u>
<b>EXPENSES</b>		
Program	86,483	98,876
Management and General	11,729	10,321
Total Expenses	<u>98,212</u>	<u>109,197</u>
<b>CHANGE IN NET ASSETS WITHOUT DONOR RESTRICTIONS</b>	312,755	260,921
<b>CHANGE IN NET ASSETS WITH DONOR RESTRICTIONS</b>		
Grant Income	-	3
Release from Restriction	-	(1,667)
<b>CHANGE IN NET ASSETS WITH DONOR RESTRICTIONS</b>	<u>-</u>	<u>(1,664)</u>
<b>CHANGE IN NET ASSETS</b>	312,755	259,257
Net Assets - Beginning of Year	<u>2,394,930</u>	<u>2,135,673</u>
<b>NET ASSETS - END OF YEAR</b>	<u>\$ 2,707,685</u>	<u>\$ 2,394,930</u>

See accompanying Notes to Financial Statements.

**THE MCKNIGHT FOUNDATION**  
**STATEMENTS OF FUNCTIONAL EXPENSES**  
**YEARS ENDED DECEMBER 31, 2020 AND 2019**  
**(IN THOUSANDS)**

	2020		
	Program	Management and General	Total
Grants	\$ 77,398	\$ -	\$ 77,398
Salaries, Wages, and Benefits	4,524	3,355	7,879
Services and Professional Fees	3,048	1,840	4,888
Meetings and Travel	360	309	669
Facility and Occupancy	719	519	1,238
Other Operating Costs	344	459	803
Depreciation and Amortization	90	64	154
Taxes	-	5,183	5,183
Total Expenses by Function	<u>\$ 86,483</u>	<u>\$ 11,729</u>	<u>\$ 98,212</u>

	2019		
	Program	Management and General	Total
Grants	\$ 88,366	\$ -	\$ 88,366
Salaries, Wages, and Benefits	4,608	3,295	7,903
Services and Professional Fees	3,732	838	4,570
Meetings and Travel	1,069	256	1,325
Facility and Occupancy	694	558	1,252
Other Operating Costs	329	379	708
Depreciation and Amortization	78	63	141
Taxes	-	4,932	4,932
Total Expenses by Function	<u>\$ 98,876</u>	<u>\$ 10,321</u>	<u>\$ 109,197</u>

See accompanying Notes to Financial Statements.

**THE MCKNIGHT FOUNDATION**  
**STATEMENTS OF CASH FLOWS**  
**YEARS ENDED DECEMBER 31, 2020 AND 2019**  
(IN THOUSANDS)

	2020	2019
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Change in Net Assets	\$ 312,755	\$ 259,257
Adjustments to Reconcile Change in Net Assets to Net Cash Used by Operating Activities:		
Gain on Investments	(381,743)	(333,692)
Discount on Program-Related Investments	(2,078)	959
Discount on Unpaid Grants	851	333
Changes in Operating Assets and Liabilities:		
Accrued Interest and Dividends Receivable	323	25
Net Due from Fiscal Agents for Securities with Settlements Pending	1,720	(1,720)
Program Related Investments Receivable	(500)	(1,534)
Refundable Federal Excise Tax	392	(666)
Refundable Unrelated Business Income Tax	341	(184)
Other Assets	419	425
Accounts Payable, Accrued Expenses, and Other Liabilities	241	(7)
Unpaid Grants	(29,694)	(2,586)
Federal Excise Tax	4,229	2,404
Net Cash Used by Operating Activities	(92,744)	(76,986)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchase of Property and Equipment	(160)	(88)
Investments Purchased	(610,054)	(591,084)
Investment Sales and Maturities	704,230	662,522
Net Cash Provided by Investing Activities	94,016	71,350
<b>NET INCREASE (DECREASE) IN CASH</b>	1,272	(5,636)
Cash - Beginning of Year	510	6,146
<b>CASH - END OF YEAR</b>	\$ 1,782	\$ 510
<b>SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION</b>		
Federal Excise Taxes Paid	\$ 1,750	\$ 3,050
Unrelated Business Income Taxes Paid	\$ 14	\$ 100

See accompanying Notes to Financial Statements.



**THE MCKNIGHT FOUNDATION**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020 AND 2019**  
**(IN THOUSANDS)**

**NOTE 1 NATURE OF FOUNDATION AND SIGNIFICANT ACCOUNTING POLICIES**

**Nature of Foundation**

The McKnight Foundation (the Foundation), a family foundation based in Minnesota, advances a more just, creative, and abundant future where people and planet thrive. The Foundation acts as a funder, convener, thought leader, and as an employer, economic entity, and institutional investor. It uses all its resources and leverages all forms of capital, including social investment and philanthropic risk capital to realize its mission. It leverages a robust toolkit that includes grantmaking, collaboration, policy reform, research, strategic communications, and investments. The Foundation's grantmaking priorities include Vibrant & Equitable Communities, Midwest Climate & Energy, Arts, International, and Neuroscience.

**Financial Statement Presentation**

Net asset, revenues, and gains and losses are classified based on the existence or absence of donor or grantor imposed restrictions. Accordingly, net assets of the Foundation and changes therein are classified and reported as follows:

*Net Assets Without Donor Restrictions* – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions. The governing board has designated, from net assets without donor restrictions, net assets for board-directed grant making.

*Board-Designated Net Assets* – Board-designated net assets consist of amounts designated for board-directed grant making and are presented as net assets without donor restrictions on the statements of financial position. These funds were established in 2003 from unrestricted gifts of \$5 million from James Binger and \$5 million from Virginia Binger's estate. Designated as branch funds by the Foundation's board, the funds allow certain board membership classes to make grants specific to their interests. Each class, after basic due diligence by Foundation staff, approves grants to 501(c)(3) nonprofit organizations. Grants are ratified by the Foundation's board of directors. While not a requirement, the branch funds have historically budgeted 5% of branch fund assets to be paid out as grants each year.

*Net Assets With Donor Restrictions* – Net assets with donor restrictions are those whose use by the Foundation has been limited by donors to a specific time period or purpose. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. The Foundation had no restricted net assets at December 31, 2020 and 2019.

**THE MCKNIGHT FOUNDATION**  
**NOTES TO FINANCIAL STATEMENTS**  
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**(IN THOUSANDS)**

**NOTE 1 NATURE OF FOUNDATION AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Tax-Exempt Status**

The Foundation is tax-exempt under Section 501(c)(3) of the Internal Revenue Code (IRC) and the applicable Minnesota Statutes. The Foundation is a private foundation under Section 509(a) of the Code and pays federal excise taxes on taxable investment income and income tax on any unrelated business income as defined by the Internal Revenue Service (IRS).

The Foundation adopted the accounting standards for uncertain tax positions and files as a tax-exempt organization. No liability has been recognized by the Foundation as a result of the implementation of this standard. Should that status be challenged in the future, all years since inception could be subject to review by the IRS.

**Management Estimates**

The preparation of financial statements requires management to make estimates and assumptions. These affect assets and liabilities as reported, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Cash**

For cash flow statement reporting purposes, the Foundation considers all bank demand accounts to be cash.

**Concentrations and Credit Risk**

The Foundation maintains its cash in bank deposit accounts, which frequently exceed federally insured limits. The Foundation has not experienced any losses in such accounts.

The Foundation invests in various securities, including U.S. government securities and domestic and foreign corporate debt and equity securities. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities could occur in the near term and that such changes could materially affect the value of investments.

**Investments**

Investments are stated at fair value. The fair value of publicly traded securities is based upon quoted market prices and net asset values. For other securities, for which no such quotations or valuations are readily available, fair value is estimated using values provided by external investment managers. These can consist of private equity investments, limited partnerships, mutual funds, fund of funds and hedge funds, and are recorded at approximate fair value as determined and approved by the managers or valuation committees of the alternative investments based upon judgments, which include, among other factors, restrictions affecting marketability and operating results.

**THE MCKNIGHT FOUNDATION**  
**NOTES TO FINANCIAL STATEMENTS**  
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**NOTE 1 NATURE OF FOUNDATION AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Investments (Continued)**

The Foundation may also be invested in fixed income securities that are not actively traded and as such quoted market prices may not be available. These investments are priced using the estimates provided by investment managers. The Foundation believes that these valuations are a reasonable estimate of fair value as of December 31, 2020 and 2019, but are subject to uncertainty and, therefore, may differ from the value that would have been used had a ready market for the investments existed.

Changes in fair value are recorded as unrealized gains or losses in the period of change. Realized gains and losses on sales of securities are generally determined using the specific identification method.

The Foundation accounts for derivative instruments in accordance with accounting standards that require that all derivative instruments directly owned by the Foundation be recognized in the statements of financial position at fair value. The fair value adjustment is recorded directly to the invested asset and recognized as an unrealized gain or loss in the statements of activities. The Foundation uses derivative instruments principally to manage equity price risk in the Foundation's investment holdings.

**Fair Value Measurements**

The Foundation follows accounting standards that define fair value, establish a framework for measuring fair value in accordance with existing accounting principles generally accepted in the United States of America, and expand disclosures about fair value measurements. The framework provides a fair value hierarchy that prioritizes inputs according to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets and liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). Level inputs are defined as follows:

*Level 1* – Inputs are unadjusted, quoted prices for identical assets or liabilities in active markets at the measurement date.

*Level 2* – Inputs other than quoted prices included in Level 1 that are observable for the asset or liability through corroboration with market data at the measurement date.

*Level 3* – Unobservable inputs that reflect management's best estimate of what market participants would use in pricing the asset or liability at the measurement date.

The fair value measurement level within the hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used must maximize the use of observable inputs and minimize the use of unobservable inputs.

**THE MCKNIGHT FOUNDATION**  
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**NOTE 1 NATURE OF FOUNDATION AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Foreign Currency Translation**

The assets denominated in a foreign currency are translated into U.S. dollars at the current rate of exchange on the last day of the reporting period. Revenues are translated using the actual rate on the day of the transaction. Revenues from private equity funds denominated in a foreign currency are translated using the weighted average actual rate during the quarterly reporting period.

**Net Due from Fiscal Agents for Securities with Settlements Pending**

The amounts due to fiscal agents for securities with settlements pending result from the sales or purchases of securities made prior to the end of the fiscal year, but settled after the fiscal year-end.

**Functional Allocation of Expense**

Grants are considered program expenses. The Foundation's grants and administrative expenses have been allocated between program activities and management and general. Grant making activities of the Foundation involving reviewing proposals, awarding, monitoring and evaluating grants as well as the actual payment of grants have been allocated to the program activities function. All other administrative expenses related to managing the operations of the Foundation have been allocated to the management and general function. Certain categories of expenses that are incurred for the Foundation as a whole are attributable to one or more functions are allocated based on either management estimates of time and effort or building occupancy square footage.

**Change in Accounting Principle**

The Foundation adopted Accounting Standards (ASU) 2018-08, *Accounting Guidance for Contributions Received and Made*. The Foundation adopted the standard for contributions made in 2020. This accounting change is not to be applied retrospectively, but rather prospectively. Therefore, the implementation of this standard had no impact on the change in net assets previously reported.

**Subsequent Events**

The Foundation has evaluated events and transactions for potential recognition or disclosure in these financial statements through August 18, 2021, the date the financial statements were available to be issued.

**THE MCKNIGHT FOUNDATION**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2020 AND 2019**  
(IN THOUSANDS)

**NOTE 2 INVESTMENTS**

Investments consist of the following for the years ended December 31:

	<u>2020</u>	<u>2019</u>
Investments:		
Cash and Short-Term Investments	\$ 83,313	\$ 130,873
Equity Securities	1,396,965	1,233,813
Corporate Debt Securities	82,583	116,155
Asset-Backed Securities	70,572	58,348
Government Securities	70,819	59,349
Absolute Return	117,546	110,332
Securities Loaned to Broker	62,299	73,876
Private Investments	678,362	525,613
Hedge Fund	162,804	129,337
Total Investments	<u>\$ 2,725,263</u>	<u>\$ 2,437,696</u>

Gains and losses on investments for the years ended December 31 consist of the following:

	<u>2020</u>	<u>2019</u>
Realized Gain on Sale of Securities	\$ 83,183	\$ 68,252
Unrealized Gain	304,214	284,632
Fund Gain Loss, Net of Fees	(5,654)	(19,192)
Total	<u>\$ 381,743</u>	<u>\$ 333,692</u>

The gains and losses on investments are presented on the statements of activities for the years ended December 31 as follows:

	<u>2020</u>	<u>2019</u>
Gain on Investments	\$ 387,397	\$ 352,884
Other Investment Loss, Net of Fees and Direct Expenses	(5,654)	(19,192)
Total	<u>\$ 381,743</u>	<u>\$ 333,692</u>

**THE MCKNIGHT FOUNDATION**  
**NOTES TO FINANCIAL STATEMENTS**  
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**NOTE 3 FAIR VALUE MEASUREMENTS**

The Foundation uses fair value measurements to record fair value adjustments to certain assets and liabilities and to determine fair value disclosures. For additional information on how the Foundation values all other assets and liabilities, refer to Note 1 – Nature of Foundation and Significant Accounting Policies.

**Valuation Inputs**

The following tables set forth the Foundation’s assets that are measured and recognized at fair value on a recurring basis as of December 31, 2020 and 2019, under the appropriate level of the fair value hierarchy. Investments are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

<u>December 31, 2020</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Investments:				
Equity Securities:				
Domestic	\$ 463,615	\$ -	\$ -	\$ 463,615
Global	151,774	-	-	151,774
Corporate Debt Securities	22	77,555	-	77,577
Asset-Backed Securities	10,689	59,883	-	70,572
Government Securities	351	70,468	-	70,819
Securities Loaned to Brokers	-	62,299	-	62,299
Absolute Return	117,546	-	-	117,546
Investment Subtotal	<u>\$ 743,997</u>	<u>\$ 270,205</u>	<u>\$ -</u>	1,014,202
Cash and Short-Term Investments				83,313
Investments Measured at Net Asset Value or its Equivalent				1,621,634
Direct Investments Held at Cost				6,114
Total Investments				<u>\$ 2,725,263</u>
Investment Collateral	<u>\$ -</u>	<u>\$ 63,459</u>	<u>\$ -</u>	<u>\$ 63,459</u>
<u>December 31, 2019</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Investments:				
Equity Securities:				
Domestic	\$ 390,275	\$ -	\$ -	\$ 390,275
Global	143,404	-	-	143,404
Corporate Debt Securities	25	111,379	-	111,404
Asset-Backed Securities	10,014	48,334	-	58,348
Government Securities	397	58,952	-	59,349
Securities Loaned to Brokers	-	73,876	-	73,876
Absolute Return	110,332	-	-	110,332
Investment Subtotal	<u>\$ 654,447</u>	<u>\$ 292,541</u>	<u>\$ -</u>	946,988
Cash and Short-Term Investments				130,873
Investments Measured at Net Asset Value or its Equivalent				1,347,627
Direct Investments Held at Cost				12,208
Total Investments				<u>\$ 2,437,696</u>
Investment Collateral	<u>\$ -</u>	<u>\$ 75,260</u>	<u>\$ -</u>	<u>\$ 75,260</u>

**THE MCKNIGHT FOUNDATION**  
**NOTES TO FINANCIAL STATEMENTS**  
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**NOTE 3 FAIR VALUE MEASUREMENTS (CONTINUED)**

**Valuation Inputs (Continued)**

The Foundation invests primarily in investment funds, limited partnerships, or non-U.S. corporations referred to collectively for this purpose as investment funds. Investment funds are presented in the accompanying financial statements at fair value as determined under standards for fair value measurements and disclosures. In situations where the investment fund does not have a readily determinable fair value and meets other eligibility criteria, the Foundation measures fair value based on net asset value per share or its equivalent. The adoption of authoritative guidance on fair value measurements and disclosure did not have a material impact on the accompanying financial statements.

The following tables list investments in investment funds by major category as of December 31:

<u>December 31, 2020</u>	Net Asset Value	Unfunded Commitments	Redemption Frequency (if Currently Eligible)	Redemption Notice Period
Equity Securities	\$ 781,576	\$ -	Ranges from Weekly to Quarterly	Two Days Prior to Opening Date
Corporate Debt Securities	5,006	-	Ranges from Weekly to Quarterly	Two Days Prior to Opening Date
Private Investments	672,248	425,086	N/A	N/A
Hedge Fund	162,804	-	Quarterly	45-95 Days Prior to
Total	<u>\$ 1,621,634</u>	<u>\$ 425,086</u>		

<u>December 31, 2019</u>	Net Asset Value	Unfunded Commitments	Redemption Frequency (if Currently Eligible)	Redemption Notice Period
Equity Securities	\$ 700,134	\$ -	Ranges from Weekly to Quarterly	Two Days Prior to Opening Date
Corporate Debt Securities	4,751	-	Ranges from Weekly to Quarterly	Two Days Prior to Opening Date
Private Investments	513,405	344,928	N/A	N/A
Hedge Fund	129,337	-	Quarterly	45-95 Days Prior to
Total	<u>\$ 1,347,627</u>	<u>\$ 344,928</u>		

In addition to the unfunded commitments noted above, the Foundation has entered into investment commitments of \$155 million since December 31, 2020. \$11.4 million has been called on these funds since December 31, 2020.

Equity securities include commingled funds containing investments in domestic or foreign stocks that value their investments daily but impose certain liquidity restrictions on investors through periodic fund openings ranging from weekly to quarterly. Investing in equity securities provides diversification, dividend income, and growth potential to the overall portfolio.

**THE MCKNIGHT FOUNDATION**  
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**NOTE 3 FAIR VALUE MEASUREMENTS (CONTINUED)**

**Valuation Inputs (Continued)**

Corporate debt securities include commingled funds containing investments in corporate bonds that value their investments daily but impose certain liquidity restrictions on investors through periodic fund openings ranging from weekly to quarterly. Investing in corporate debt securities provides diversification, interest income, and growth potential to the overall portfolio.

Private investments includes private equity investments in funds of funds holding underlying positions in funds owning private assets. The unobservable inputs used to determine the fair value of the private equity investments have been estimated based on the capital account balances reported by underlying partnerships subject to the funds' management review and judgment. Underlying investments are valued quarterly and have restrictive liquidity provisions. Investing in private equity provides diversification, growth potential, and wider market access to the overall portfolio.

In addition, private investments also includes other alternative investments including limited partnerships in real assets funds (natural resources, real estate, etc.), and private debt funds. The unobservable inputs used to determine the fair value of the other alternative investments have been estimated based on the capital account balances reported by underlying funds subject to the funds' management review and judgment. In this category units are priced daily but the fund managers impose certain liquidity restrictions on participants. Investments in such alternative assets provide diversification and growth potential to the overall portfolio.

Hedge funds include the position held by a trust in which the Foundation invests as part of an overall tactical asset allocation strategy. Hedge funds also include funds held as a strategy to reduce portfolio volatility. The unobservable inputs used to determine the fair value of the hedge fund investments have been estimated based on the capital account balances reported by underlying funds subject to the funds' management review and judgment. Underlying assets are valued by the manager at a maximum quarterly. Liquidity restrictions are imposed on investors through quarterly fund openings. Investing in this hedge fund strategy provides diversification, growth potential, and risk reduction to the overall portfolio.



**THE MCKNIGHT FOUNDATION**  
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**NOTE 4 DERIVATIVES**

The Foundation uses derivative instruments principally to manage risk in the Foundation's investment holdings. The following is a summary of the Foundation's risk management strategy and the effect on the financial statements:

The Foundation manages an investment portfolio. As part of the Foundation's strategy to manage the risk inherent in the portfolio, the Foundation may enter into hedging transactions, using derivatives, to protect the fair value of investments in the portfolio or the anticipated future cash flows associated with the forecasted purchases or sales of certain investments.

Derivative instruments owned are recorded at fair value in the accompanying statements of financial position, and the related gains and losses are immediately recognized in the statements of activities. Net realized and unrealized gains and losses of approximately (\$14,365) and \$8,875 were recognized for the years ended December 31, 2020 and 2019, respectively.

The Foundation manages its risk on a cash collateral pool included in the investment portfolio through the use of futures. Possible risk arises from movement of securities' values and interest rates and the resultant inability of counterparties to meet the terms of the contracts. The Foundation had 452 and 1,297 contracts outstanding and contract exposure amounts of \$29,062 and \$106,286 as of December 31, 2020 and 2019, respectively. The net fair value of the contract position is included in the Foundation's investment portfolio.

**NOTE 5 SECURITIES LENDING**

Under a securities lending agreement, the Foundation has authorized the lending agent to manage and administer a securities lending program. The lending agent has the responsibility for negotiating the terms of each loan and for collecting the required collateral, including any accrued interest. Loans of domestic securities are initially collateralized at 102% of the fair value of securities lent. Loans of foreign equities are initially collateralized at 105%. All borrowers are required to provide additional collateral by the next business day if the value falls to less than 100% of the fair value of securities lent.

The fair market value of securities on loan was \$62,299 and \$73,876 as of December 31, 2020 and 2019, respectively. The Foundation reflects the collateral received for securities on loan as an asset on its statement of financial position and its obligation to return the collateral as a liability on its statement of financial position. An asset of approximately \$63,459 and \$75,260, and the related liability representing the obligation to return collateral received of \$63,459 and \$75,260 are reflected on the statements of financial position as of December 31, 2020 and 2019, respectively. Net investment earnings for the securities lending activity was \$83 and \$150 for the years ended December 31, 2020 and 2019, respectively.

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**NOTE 6 PROGRAM RELATED INVESTMENTS**

The Foundation made loans to various local nonprofit organizations and one for profit organization to fund projects that fulfill the charitable purposes of the Foundation. The loan to the for profit organization is secured by inventory of the organization and the Foundation has the ability to exercise stock warrants through December 31, 2021. As of December 31, 2020, the Foundation has not exercised those warrants. Interest rates on the loans range from 1%-2%. The Foundation discounted loans that were made at below-market-rate interest rates. In the event that a program investment loan is determined to be uncollectible or the value is permanently impaired, the Foundation may record the uncollectible amount as an allowance. An allowance for program related investments is established based on annual review by the Foundation's Investment Committee of the status of all program related investments. If the Investment Committee determines that a specific program related investment should have an allowance established the Investment Committee recommends to the board of directors who approves the allowance. No allowances were recorded at December 31, 2020 and 2019. Total loans outstanding at December 31, 2020 and 2019 were \$26,443 and \$23,865, respectively, none of which were past due.

Principal payments on the program-related investments are expected to be collected as follows:

	2020	2019
Less than One Year	\$ 14,000	\$ 4,000
One Year to Five Years	2,000	14,000
Greater than Five Years	10,689	8,189
Present Value Discount	(246)	(2,324)
Total	\$ 26,443	\$ 23,865

At December 31, the program related investments consisted of the following:

	2020	2019
Program Related Investments	\$ 26,689	\$ 26,189
Less Discounts:		
Beginning of Year	(2,324)	(1,365)
(Increases) Decreases	2,078	(959)
End of Year	(246)	(2,324)
Total Program Related Investments, Net	\$ 26,443	\$ 23,865

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**NOTE 7 FEDERAL TAXES AND DISTRIBUTION REQUIREMENTS**

**Federal Excise Taxes**

In 2020, the Foundation is subject to a 1.39% excise tax on its taxable investment income, which includes income from investments plus net realized capital gains (net capital losses, however, are not deductible). In 2019, the Foundation was subject to a 1-2% excise tax. The excise tax on net investment income prior to 2020 was reduced from 2% to 1% for any taxable year in which the Foundation's qualifying distributions meet certain requirements prescribed by IRC Section 4940(e)(1).

Deferred federal excise taxes are based on a rate of 1.39% and are computed on the differences between the carrying value and tax basis of the Foundation's investments, as well as temporary differences in income recognition.

The composition of federal excise tax is as follows for the years ended December 31:

	<u>2020</u>	<u>2019</u>
Provision:		
Current	\$ 954	\$ 2,193
Deferred	4,229	2,739
Total	<u>\$ 5,183</u>	<u>\$ 4,932</u>
Receivable (Liability):		
Current	\$ 274	\$ 666
Deferred	(10,754)	(6,525)
Total	<u>\$ (10,480)</u>	<u>\$ (5,859)</u>

**Distribution Requirements**

The Foundation is subject to distribution requirements of the IRC. Accordingly, it must distribute, within one year after the end of each fiscal year, 5% of the fair market value of its investment assets, as defined. The investments includable for the 5% distribution requirement are exclusive of those investments deemed to be held for charitable activities (representing 1.5% of the investments) or other program related investments. Qualifying distributions are determined on a cash basis and include grant payments and certain other expenses incurred by the Foundation.

**Unrelated Business Income Taxes**

In accordance with Section 511(a)(1) of the Code, the Foundation is subject to corporate tax rates on net income earned from unrelated business activities. The Foundation's investments produce minimal amounts of unrelated business income. The payments made for income taxes relating to unrelated business income was \$14 and \$100 in 2020 and 2019, respectively.

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**NOTE 8 GRANTS – PAID AND PAYABLE**

Grant commitments are recognized in the year authorized by the Foundation’s board of directors unless conditions imposed on the grantee have not yet been fulfilled. Such conditional grants are recorded when the conditions have been substantially met. Unconditional unpaid grants at December 31, 2020 and 2019, represent the present value of multi-year grants that are payable from 2020 to 2023. Present value is determined using a discount rate of 4.00% in 2020 and 5.38% in 2019. Total amount of grant funding was \$105,822 and \$89,487 in 2020 and 2019, respectively.

The timing of unconditional unpaid grants is as follows as of December 31:

	2020	2019
Less than One Year	\$ 26,716	\$ 45,402
One Year to Five Years	8,927	19,935
Present Value Discount	(546)	(1,397)
Total	<u>\$ 35,097</u>	<u>\$ 63,940</u>

**NOTE 9 RELATED PARTIES**

The Foundation has agreed to provide grants to The McKnight Endowment Fund for Neuroscience (the Fund) annually through 2023, for the purpose of funding and administering neuroscience awards. The Foundation, which the Fund relies upon for grant funding, has the ability to appoint two of the ten members of the Fund’s board of directors. During 2020 and 2019, \$3,464 and \$3,700 of grants were paid to the Fund, respectively. Grants to be paid to the Fund are included in Note 8 and are as follows as of December 31:

	2020	2019
Less than One Year	\$ 3,875	\$ 3,875
One Year to Five Years	4,992	8,456
Present Value Discount	(276)	(534)
Total	<u>\$ 8,591</u>	<u>\$ 11,797</u>

Pursuant to an administrative agreement, the Fund reimbursed the Foundation \$100 for each of the years ended December 31, 2020 and 2019, for administrative services provided by the Foundation.

During the year, grants have been approved and disbursed to organizations in which some of the board members may be involved. It is the Foundation’s policy to have each board member disclose any potential conflict of interest. These board members are prohibited from voting on grants to these organizations in those instances.

During the year, payments have been made to board members for their services as board members.

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**NOTE 10 LIQUIDITY AND AVAILABILITY**

In accordance with the IRS requirements for private foundations, the Foundation must annually payout a minimum of 5% of the average fair value of its investment assets for the preceding year for charitable and administrative purposes. The Foundation meets this requirement by providing operating income through investments while safeguarding principal.

The Foundation structures its financial assets to provide sufficient liquidity to pay its grants, general expenditures, liabilities, and other obligations as they come due. The Foundation's investment policy stipulates that asset allocation must allow for fixed income or cash investments that limit volatility and provide liquidity for the Foundation's spending needs. It further stipulates that a manager's liquidity profile will be understood upon hire. To achieve this, the organization forecasts its future cash flows annually and monitors its liquidity on a weekly basis. Aside from maintaining a majority of the endowment assets in investments having liquidity of less than 30 days, the Foundation targets a 12% allocation to highly liquid fixed income and cash investments to be used as a source of liquidity if needed.

Also, as part of its liquidity management, the Foundation invests cash balances in excess of daily requirements with a manager that overlays idle cash with potentially higher returning instruments having daily liquidity. In addition, liquidity of each asset class within the current overall asset allocation is reported quarterly by its investment consultant.

The following table summarizes the Foundation's financial assets available for general expenditure and grant obligations within one year after December 31, 2020 and 2019.

	2020	2019
Cash	\$ 1,782	\$ 510
Investments	1,077,661	1,022,248
Investments - Cash and Short-Term Investments	83,313	130,873
Program Related Investments, Less than One Year	14,000	4,000
Accrued Interest and Dividends Receivable	1,596	1,919
Total	<u>\$ 1,178,352</u>	<u>\$ 1,159,550</u>

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